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ABSTRACT

A vocational center is a joint effort among neighboring districts to provide comprehensive vocational education for K-12 students and adults in the community. Some considerations in planning a center are to: (1) explore the interests of all neighboring schools, (2) appoint a full-time director 1 year before the center will offer programs, (3) survey the community and students, (4) form a governing board, (5) develop a plan for the first year, (6) select facilities, (7) seek staff, and (8) provide for staff to develop or adapt curricula before the program begins. Considerations in operating a center include: (1) reviewing all procedures for developing a center, (2) providing for a variety of adult vocational programs, (3) evaluating the program annually, (4) planning for expansion, (5) planning for career development K-12, (6) working cooperatively with advisory committees, and (7) arranging for curriculum coordination between vocational center programs and nearby post-secondary programs. Information on funding and costs, program and goals, and legislative action is included. (GEB)

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Developing and Operating a Vocational Center

State of Minnesota
Department of Education
Vocational-Technical Division

May 17, 1971

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DEFINITIONS

CAREER CLUSTER

Many occupations that are related to each other in competencies required for job performance. (See page 16 for career clusters for secondary-level vocational program.)

CAREER DEVELOPMENT

Self development viewed in relation to orientation, choice, entry, and progress in educational and vocational endeavors.

CAREER EXPLORATION

Program in which students examine many career opportunities, competencies necessary for job success, and potential rewards of various occupations.

CATEGORICAL AID

Aids from state and federal funds available to local districts for specified educational programs.

CLUSTER VOCATIONAL ADVISORY COMMITTEE

Selected individuals representing employers, labor, and related organizations who assist staff in assuring that a vocational program is realistic for the cluster of occupations in which they are familiar.

COOPERATIVE PROGRAM

A method for teaching one phase of an occupational program. Students apply in-school learnings on a real job. A teacher-coordinator works with employers and individual students in an educational setting to assure progress towards the individual's career goal.

COORDINATOR OF SECONDARY VOCATIONAL EDUCATION PROGRAMS

Department of Education staff assigned to coordinate secondary level vocational programs; accountable to the Director of Operations, Vocational-Technical Division, Department of Education.

EXECUTIVE COMMITTEE

Representatives of the Governing Board with specified decision-making authority for a vocational center.

FOUNDATION AID

State monies distributed to districts for maintenance of educational programs on a pupil-unit basis.

GENERAL ADVISORY COMMITTEE

Representatives of several career clusters who assist in development and maintenance of the total vocational program.

GOVERNING BOARD

The decision-making body which represents all member school districts and the contracting school.

INTERNSHIP PROGRAM

A method for teaching one phase of an occupational program. Students apply in-school learnings on a full-time job. An internship may be arranged for several months. A teacher-coordinator works with students and employers on this program to assure progress toward the students' career goals.

LOCAL PLAN

A plan for programming and financing vocational education in a school district or a group of school districts.

LOCAL VOCATIONAL PROGRAM DIRECTOR

A vocationally certificated administrator who develops, operates, and recommends changes in a vocational center under the direction of the Governing Board.

MEMBER SCHOOLS

Schools within commuting distance that have agreed to provide vocational education cooperatively through a vocational center.

SIMULATED VOCATIONAL PROGRAM

A laboratory designed as a model of employment in the cluster of occupations to be taught. Students encounter realistic job experiences in this setting.

SPECIAL NEEDS STUDENTS

Students who do not compete successfully in a regular program. Special assistance or special programs are required to assist these students.

STATE BOARD

Minnesota State Board for Vocational Education.

SUPERVISING SUPERINTENDENT

Superintendent on the Executive Committee designated to supervise the Local Vocational Program Director.

VOCATIONAL EDUCATION

Education for individual career development including: (1) programs planned for career exploration, pre-post-secondary education, entry into the world of work or upgrading for competence in employment; and (2) integration of world-of-work concepts and relationships throughout the preschool-adult curriculum.

VOCATIONAL YOUTH GROUP

An organization within a vocational program which enriches the vocational program and promotes student leadership.

WHAT IS A VOCATIONAL CENTER?

A vocational center is a joint effort among neighboring districts to provide comprehensive vocational education for K-12 students and adults in the community. Priority should be placed on providing career cluster programs for all senior high students. A vocational center is not intended to lead a district toward area vocational-technical school designation.

GOALS FOR A VOCATIONAL CENTER

To provide vocational education in a variety of career clusters for senior high students at various levels (exploratory, pre-post-secondary, and terminal) dependent upon individual goals.

To provide career exploration for all junior high students.

To provide orientation to the world of work for all K-12 students.

To upgrade adults for career stability or career advancement or to retrain them for new or different occupations appropriate for individual interest and ability.

The same goals are recommended for all comprehensive school systems.

CONSIDERATIONS IN PLANNING FOR A VOCATIONAL CENTER

A group of districts for a vocational center should be identified on the basis of distance between schools, transportation for staff and students, student population, and existing cooperative efforts among school districts. Students in parochial schools should be served on a shared-time basis as well as the public school students. When state lines are crossed, students from outside of Minnesota are reimbursed by their school districts and by the state and federal funds from their resident state. When it is difficult to include an adequate number of students to provide a variety of career cluster programs, two neighboring centers might share staff and/or programs. All vocational center efforts are voluntary. When it is determined that a vocational center will meet student needs, all schools within commuting distance should be encouraged to join in order to assure

reaching the largest number of students with the most efficiency.

DEVELOPMENT AND OPERATION

PROCEDURES FOR DEVELOPMENT PRIOR TO IMPLEMENTING PROGRAMS

1. Explore the interest of all neighboring schools in establishing a vocational center so as to provide more students with quality vocational education. The greater the population base of the combined districts, the greater the opportunity for providing a variety of career clusters efficiently.
2. Each potential district's school board should pass a resolution supporting their intentions to establish a vocational center. (See page 20.)
3. Appoint a full-time Director one year before the center will offer programs. If you desire reimbursement on the Director's salary, he must be certified as a Local Vocational Program Director according to the Minnesota State Plan for Vocational-Technical Education.
4. Inventory existing vocational or related programs at each potential member school.
5. Educate communities, administrators and staff in potential member school districts to goals and objectives of this cooperative venture.
6. Survey each community, surrounding area and nearby metropolitan areas for employment opportunities and cooperative work stations. Collect information about jobs held by former students.
7. Survey students to determine interest in career clusters representing the full range of occupational opportunity. Complete descriptions of courses and job opportunities should be available to students. Check Minnesota Scholastic Aptitude Test (MSAT) results.
8. Interested schools should have representatives analyze the surveys and other information to establish program priorities. An advisory committee should be selected to represent each career cluster.

9. The member schools should enter into a legal agreement, and a copy should be forwarded to the Coordinator of Secondary Vocational Education Programs, Division of Vocational-Technical Education, State Department of Education. (See page 21 for example.)
10. Form a center Governing Board with each district having representation.
11. The Governing Board should select an Executive Committee as defined in the Joint Agreement for Vocational Center on page 21.
12. Determine whether existing programs will become a part of the vocational center or whether they will continue to be administered by individual districts. In either case, arrange for coordination of efforts in providing for career development.
13. Under the guidance of the Director, a plan should be developed to serve students with a variety of interests. A vocational advisory committee should be established for each program to aid in the development of the plan.
14. The plan for the first year should be forwarded to the Vocational-Technical Division of the State Department of Education for evaluation and recommendations. This plan should include proposed first-year programs, rationale, and budget.
15. The Director should meet with appropriate Vocational-Technical Division staff to discuss plans and recommendations. Approval for operating a reimbursable vocational center or recommendations for changes in the proposal will be made by the Vocational-Technical Division.
16. Select facilities approved by the Vocational-Technical Division for each program. Plan for a master schedule among member schools so that students and staff can be scheduled and transported when needed.
17. The approved plan should be submitted to the Vocational-Technical Division on the Local Annual Plan for Vocational Education form.
18. Seek staff for each program and employ them. If the program is to be reimbursed, be certain that staff can be certificated according to the Minnesota State Plan for Vocational-Technical Education.

19. The Governing Board should determine how many credits will be earned by students in each type of vocational program.
20. Provide for staff to develop or adapt curricula before the program begins. Provide for a vocational youth group in each career cluster.
21. The Governing Board should select an appropriate name for the vocational center. The terminology "vocational center" must be included in the name.

RECOMMENDED CALENDAR OF EVENTS TO BEGIN A VOCATIONAL CENTER
(17 months from idea stage to operation)

- April ---- Explore interest of potential cooperating districts.
Hold initial joint orientation meeting (invite state staff).
- May ----- Survey students, existing staff, and community for
interest. Inventory existing programs.
- June ----- Resolutions received from potential cooperating districts
stating intent to employ leadership personnel to
implement a vocational center.
- July ----- Secure applications for Local Vocational Program Director.
- August --- Screen applicants for Director.
- September- Employ full-time Director.
- October -- Inform community administrative staff and students of
the goals, objectives, and purposes of the vocational
center. Study potential programs, facilities, staffing,
and employment.
- November - Analyze information resulting from surveys.
- December - Formulate program plan for first year of operation.
- January -- Submit plan to Vocational-Technical Division, State
Department of Education. Participating districts enter
into legal agreement. Form Governing Board.
- February - Begin securing facilities, staff, and equipment.
- March ---- Student identification and scheduling.
- April ---- Finalize schedules for coming year.
- May ----- Prepare initial plans for adult education programs.
- June ----- Finalize staff, facilities, and equipment procurement.
Employ necessary staff to implement programs in September.

July ----- Construct detailed curricula.

August --- Teacher Workshops. State-Called Vocational Conference.

September- Commence operation.

OPERATING A VOCATIONAL CENTER

- Review all procedures for developing a vocational center. Provide for continuous inputs by all cooperating instructional staff from member schools. Arrange for placement of graduates in post-secondary education programs or on jobs. Competencies for program completion and curriculum for each level of instruction should be provided for, so that career ladders will be visible to students as well as employers.
- Provide for a variety of adult vocational programs which assist individuals and employers in the community.
- Evaluate each program annually or more often if necessary. Make changes to assure that student goals for vocational education can be met.
- Plan for expansion or program changes as student interests and/or the employment market change.
- Plan for career development K-12. All school staff (including certified personnel, education technicians, school food service staff, custodians, bus drivers, school secretaries, and all other professional and supportive staff) should be given assistance to assure that learning is appropriate for exploring career opportunities, becoming oriented to the world of work, and preparing for employment.
- Work cooperatively with advisory committees in planning and evaluating programs.
- Arrange for curriculum coordination between vocational center programs and post-secondary programs at nearby area vocational-technical schools and at other education institutions where students may enroll.

RECORDS

Fiscal responsibility and student accountability records must be maintained. The budget and recordkeeping system must be separate from other school accounts. Recommended records include but are not limited to:

- Inventory and depreciation of equipment which has been transferred to the vocational center from member districts.
- Inventory and depreciation of new equipment.
- Instructional supplies.
- Salary for all staff.
- Travel expenses for staff.
- Transportation expenses for students.
- Building costs.
- Educational placement of graduates.
- Job placement of graduates.
- Cooperative arrangements with employers.
- Advisory committee minutes.
- State foundation aid transferred to the center.
- Fees paid by adults.
- Cost per student.

When applicable, maintain the above information for full-time students, adults, summer school students, and any other individuals served.

FUNDING AND COSTS

DESCRIPTION OF FUNDING PATTERN

Costs for the vocational center should be charged to the account for the center. Costs associated with the operation of approved occupational programs of the center are currently reimbursed at 50 per cent subject to the availability of funds. Salaries of adult supplementary instructors are currently reimbursed at 75 per cent

subject to the availability of funds. Salaries of adult preparatory instructors are currently reimbursed at 50 per cent subject to the availability of funds.

Foundation aid for student time spent in a vocational center program is transferred from the member schools and the contracting school to the vocational center. If schools are on a seven-period day, two-sevenths of the foundation aid for each attending student in a two-period program is transferred to the vocational center. If the participating schools are on a six-period day and students participate in a two-period program at the center, one-third of the foundation aid follows the student to the vocational center.

To determine costs to local districts, aids are subtracted from total costs. Then each participating district pays the vocational center its share based upon member district population. Tables I, II, and III on the following pages illustrate how vocational center costs are reimbursed, and how local costs are divided among member districts.

TABLE I
VOCATIONAL CENTER COSTS
SAMPLE FOR FIRST YEAR OF OPERATION

ITEM	TOTAL COST	STATE & FEDERAL VOC. FUNDS	FOUNDATION AID & LOCAL COST
Local Vocational Program Director	17,000	8,500	8,500
Vocational Instructor-Secondary	9,000	4,500	4,500
Vocational Instructor-Secondary	8,000	4,000	4,000
Vocational Instructor-Secondary	10,500	5,250	5,250
Part-Time Vocational Instructor	4,000	2,000	2,000
Teacher Technician (noncertified)	3,000		3,000
Instructional Equipment	70,000	35,000	35,000
Instructional Supplies	3,500	1,750	1,750
Lease	3,000		3,000
Transportation of Students	12,000		12,000
Adult Vocational Instructor	600	450	150
Adult Vocational Instructor	320	240	80
Adult Vocational Instructor	400	300	100
Adult Vocational Instructor	320	240	80
Adult Vocational Instructor	160	120	40
TOTAL	141,800	62,350	79,450

TABLE II
VOCATIONAL CENTER COSTS
SAMPLE FOR SECOND YEAR OF OPERATION

ITEM	TOTAL COST	STATE & FEDERAL VOC. FUNDS	FOUNDATION AID & LOCAL COST
Local Vocational Program Director	18,000	9,000	9,000
Vocational Instructor-Secondary	9,500	4,750	4,750
Vocational Instructor-Secondary	8,500	4,250	4,250
Vocational Instructor-Secondary	11,000	5,500	5,500
Vocational Instructor-Secondary	8,000	4,000	4,000
Vocational Instructor-Secondary	9,000	4,500	4,500
Vocational Instructor-Secondary	9,000	4,500	4,500
Teacher Technician (certified)	4,000		4,000
Instructional Equipment	30,000	15,000	15,000
Instructional Supplies	6,000	3,000	3,000
Lease and Maintenance Cost	17,000		17,000
Transportation of Students	14,000		14,000
Adult Vocational Instructor	600	450	150
Adult Vocational Instructor	600	450	150
Adult Vocational Instructor	160	120	40
Adult Vocational Instructor	2,000	1,500	500
Adult Vocational Instructor	400	300	100
Adult Vocational Instructor	400	300	100
Adult Vocational Instructor	600	450	150
TOTAL	148,760	58,070	90,690

TABLE III
VOCATIONAL CENTER COST DISTRIBUTION
Sample based on First-Year Costs in Table I

SCHOOL DISTRICT	TOTAL SECONDARY ENROLLMENT	PERCENT OF ENROLLMENT OF ALL PARTICIPATING DISTRICTS	NUMBER ATTENDING CENTER	ELIGIBLE AMOUNT FOR FOUNDATION AID	FOUNDATION AID TRANSFERRED FROM DISTRICT TO CENTER**	STATE & FEDERAL VOCATIONAL FUNDS	FUNDS FROM ADULT EDUCATION FEES	COST BASED ON TOTAL ENROLLMENT (PAID TO CENTER BY DISTRICT)
Swim Lake	125	7.0	10	180	600*	X	X	4,924.50
Butler	400	22.2	15	300	2,500**	X	X	19,486.94**
Smith Bay	75	4.2	10	300	1,000*	X	X	2,954.70
St. Peter Parochial	100	5.5	10	0	0**	X	X	0
West Park	900	50.0	45	240	3,600*	X	X	35,175.00
Lawnville	200	11.1	10	330	1,100*	X	X	7,808.85
TOTAL	1,800	100.0	100	X	8,800	62,350#	300±	70,350.00

*In sample Foundation Aid is based on 100% average daily attendance. In reality monies transferred to center should be based upon actual average daily attendance for each district.

**Foundation Aid for parochial students on shared time goes directly to the resident public school. Butler received Foundation Aid for St. Peter students as well as Butler full-time students. Butler also pays for other costs for St. Peter students.

***Foundation Aid transferred from each district to the vocational center is determined on assumption that 1/3 of student time was spent in a program provided by the vocational center.

#Categorical aid reimbursed directly to the vocational center.

±Fees are charged to adults or employers to absorb part of the adult education costs.

oParticipation should be based on member school's enrollment.

PROGRAMS AND GOALS

STUDENT GOALS

Terms such as "elementary" and "senior high" are not intended to limit innovations in serving individuals with similar needs in the same program or with limiting innovation of school organization. The terms are merely used to orient the reader to that portion of the present organizational structure to which the suggested goals refer.

Elementary (Goals are integrated in all courses.)

- To develop self confidence in obtaining goals.
- To relate roles in living to roles in employment.
- To realize that our society is composed of individuals who contribute in various ways.
- To learn basic skills of critical thinking, communicating, and computation.
- To identify individual interests and abilities.
- To develop a sense of self worth and self realization.

Junior High (Goals are integrated in all courses.)

- To develop ability to set realistic goals for individual interests, abilities, needs, and values.
- To develop ability to plan for meeting individual goals.
- To carry out plans for reaching individual goals.
- To explore opportunities and competencies required in the full range of occupational choices.

Senior High (Options to students.)

- To explore job opportunities and competencies required in a career cluster.
- To prepare for entry into a job.
- To prepare for specialized education at the post-secondary level.

- To relate basic education courses to individual career goals.
- To develop a life style based on interests, abilities, needs, and values.

Adult

- To upgrade for job stability or career advancement.
- To prepare for new or different employment appropriate for individual abilities and interests.

SUPPORT FOR VOCATIONAL EDUCATION

The Congress of the United States has expressed a concern for providing every person with the opportunity to prepare for employment. The 1968 Amendments to the Vocational Education Act of 1963 have provided commitment and finances toward this goal. The Minnesota Legislature has provided monies so that Minnesota's youth and adults will be provided with vocational education.

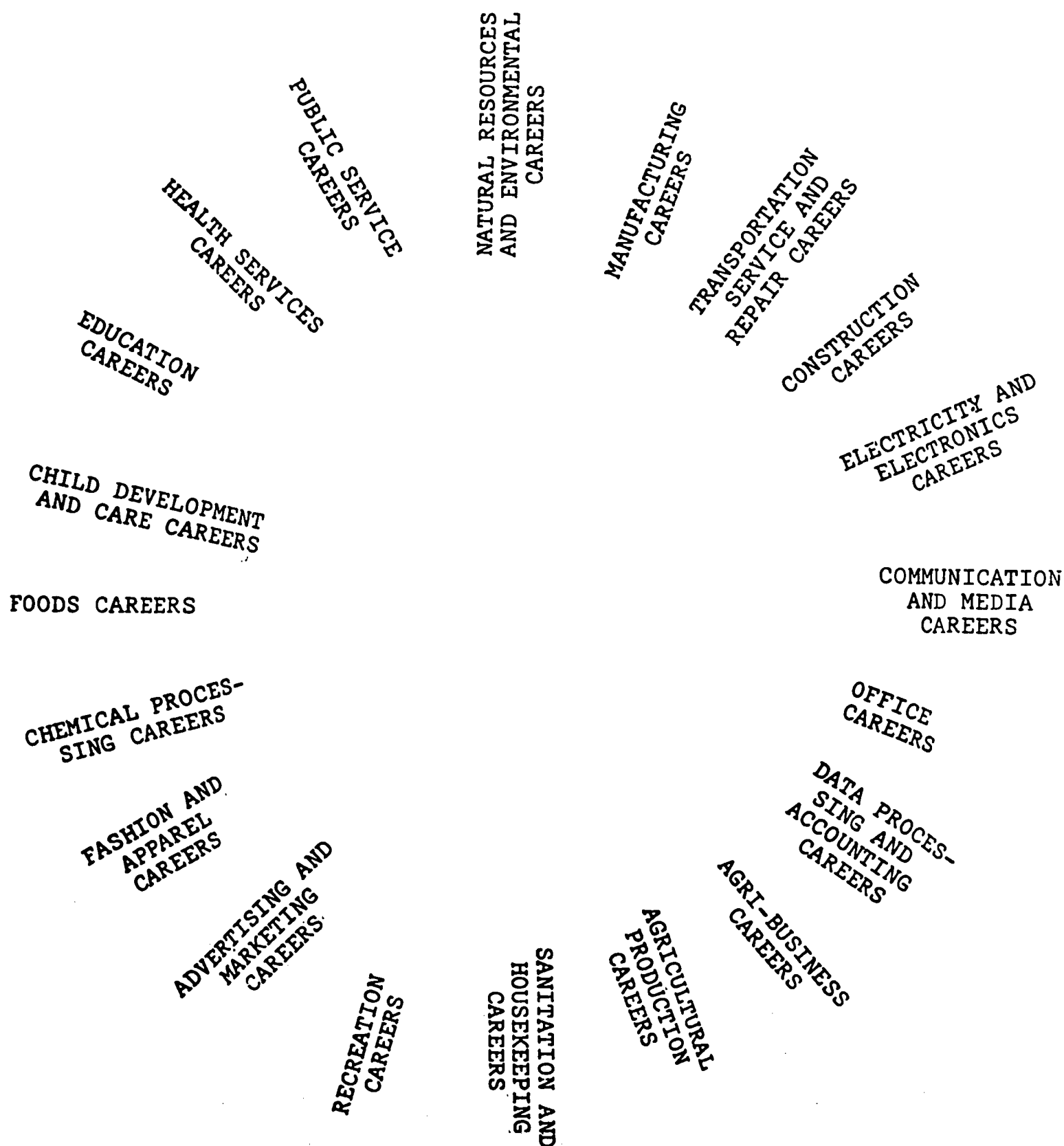
Historically Minnesota's secondary schools have not provided sufficient vocational education in a wide variety of occupations. Reasons for this include: (1) priorities that have been placed on college-bound students in the past, (2) the small number of students interested in each career cluster, and (3) the significant initial investment which is required for quality vocational education. The vocational center concept is a method for providing vocational-technical education.

A vocational center is intended to strengthen and extend existing programs and to provide an opportunity to expand offerings to include additional career preparation. A student enrolls in his school for those courses that can be provided there and may be transported to another location for those programs which are not offered at his school. Students are granted high school credits for vocational education obtained through the center.

In order to assure individuals the opportunity to attain goals appropriate for their needs, career clusters should be offered at the senior high level. Each of the clusters identified in Table IV

provides opportunities for individuals with many levels of ability and education.

TABLE IV
CAREER CLUSTERS FOR SECONDARY-LEVEL VOCATIONAL PROGRAM



OCCUPATIONAL EDUCATION FOR SENIOR HIGH STUDENTS

Students who are interested in preparing for employment should have an opportunity to enroll in a vocational program. Career cluster programs allow students to choose an area of interest. The center supports the valuable educational contributions of the member districts.

Two widely-used methods for job training are the cooperative method and the simulated method. In order to determine which method to use for each career cluster, analyze the community resources for occupations in the cluster. If inadequate training stations are available, it may be wise to offer a simulated program in a two-hour or a three-hour time block. Students could then go on to specialized post-secondary education or directly to employment.

The Director, instructional staff, and vocational advisory committee should determine what combination of classroom, laboratory, simulated environment, half-day cooperative experiences, or internships will meet program objectives. It is important to maintain flexibility so that individual student needs can be met within each career cluster.

Consultative services on establishing a vocational center, including administration and financial structure, are available from the Coordinator of Secondary Vocational Education Programs, Division of Vocational-Technical Education, State Department of Education. In addition, information and assistance is available from the Division's Program Planning and Development Section. Consultative services on staffing, facility planning, and curriculum for career cluster programs are available from the Division's Program Operations Section.

As the vocational center develops, you will want to offer career clusters that meet the needs of all students. As each career cluster is developed, an opportunity arises for member districts to relate individual student's total program to career objectives. Thus responsibility for a meaningful program for each student remains with individual school districts.

CAREER EXPLORATION

To assist senior high students in wise selection of career clusters, younger students need exposure to the full range of occupational choices. This opportunity might be provided by offering courses in career exploration, including units in all courses to familiarize students with related occupations or rotating vocational cluster staff through member schools and/or through group career guidance. Depending upon local circumstances, these opportunities might be offered at each member school or in the vocational center facilities.

CAREER DEVELOPMENT K-12

Education should be designed to prepare each individual for living and for the world of work. All school staff in all subjects should provide learning experiences that are realistic for today's employment patterns and today's variety of life styles. The vocational center Director and staff can provide leadership in the member districts toward achieving this goal.

MATERIALS AND MEDIA FOR TOTAL CAREER DEVELOPMENT

A vocational center will provide instructional equipment and materials for each career cluster taught. Making these and additional materials available to all who wish to assist students in developing toward career goals should be a concern for the vocational administrator.

ADULT VOCATIONAL PROGRAMS

A vocational center should provide for a variety of adult programs which will assist employees and employers in the community. These programs should be offered at times and locations convenient for the participants.

CONSUMER-HOMEMAKING PROGRAMS FOR YOUTH AND ADULTS

All students should have an opportunity to enroll in courses designed to prepare them for the role of consumer, fulfilled individual, and/or parent. This program should be provided at many locations under the guidance of the Local Vocational Program Director.

PROGRAMS FOR STUDENTS WITH SPECIAL NEEDS

The vocational center should provide for necessary supportive services so that students can succeed in the program in which they enroll. Upon completion of the program, students with special needs should be qualified to obtain and retain entry-level employment.

(Model)

RESOLUTION TO DEVELOP VOCATIONAL CENTER

WHEREAS, the Board of Education of District _____ is concerned with providing vocational education for youth and adults, and

WHEREAS, cooperation with neighboring districts will result in the greatest efficiency in providing a variety of vocational programs,

THEREFORE, BE IT RESOLVED; that the Board of Education of District _____ desires to participate in the establishment of a vocational center as permitted by Minnesota Statute 471.59.

BE IT FURTHER RESOLVED, that staff will be hired to develop, a vocational center, and costs of development, prior to the formation of a vocational center, will be absorbed proportionately by each of the potential member districts.

JOINT AGREEMENT FOR VOCATIONAL CENTER

This agreement entered into on this ____ day of _____, 197__,
by and between Independent School Districts numbered _____,
District No.

(_____) ; _____, (_____) ;
Name of School District No. Name of School

_____, (_____) ; _____,
District No. Name of School District No.

(_____) ; _____, (_____) ;
Name of School District No. Name of School

_____, (_____) (hereinafter referred to as
District No. Name of School

"member districts").

Witnesseth that:

WHEREAS, the parties to this agreement have as one of their
purposes the provision of vocational education to youth and adults,
and

WHEREAS, it is felt by each member district that this can
best be accomplished by cooperative efforts, and

WHEREAS, Minnesota Statutes, Section 471.59, authorizes the
member districts to jointly or cooperatively exercise any power
common to the contracting parties,

NOW THEREFORE, the parties to this agreement, pursuant to the
authority and in accordance with the conditions specified in
Minnesota Statutes, Section 471.59, hereby agree as follows:

1. PURPOSE OF AGREEMENT. The purpose of this agreement shall
be to cooperate in order to provide for comprehensive vocational
education within the geographical boundaries of member districts,
including a variety of career clusters for senior high school
students, career exploration for all junior high school students,
orientation to the world of work for students in kindergarten

through grade 12, and vocational upgrading and retraining for adults.

2. ACCOMPLISHMENT OF PURPOSE. The comprehensive vocational education program shall be accomplished by the creation of a governing board which shall, on behalf of the member districts, apply for, receive, and administer education funding including state and federal vocational reimbursements. The governing board shall administer these funds and exercise its authority in such a way as to accomplish the purpose of this agreement as set forth in paragraph one. This shall include the establishment of a vocational center, which will offer vocational programs as provided for by the State Board of Education, and which shall be named _____ with an identification number to be assigned by the Commissioner of Education. The care, management, and control of the vocational center shall be vested in the governing board.

3. GOVERNING BOARD. The governing board shall:

- a. Be composed of ____* persons, ____ of which shall be chosen by the Board of Education of each member district;
- b. Employ a local vocational program director who shall be certificated according to the Minnesota State Plan for Vocational-Technical Education and who shall administer the vocational center;
- c. Hold an annual meeting, and may meet more frequently upon the request of the local vocational program director or upon the written request of two or more member districts;

*Select one, two, or three representatives, depending upon the number of members desired on the governing board and the number of member districts.

- d. Select an executive committee composed of one superintendent of a member district, the local vocational program director, and one member from the governing board. The superintendent serving on the executive committee shall act as the supervisor of the local vocational program director;
- e. Adopt by-laws to govern its operation;
- f. Establish a recordkeeping system and financial system separate from any of the member districts.

4. **CONTRACTS; DISBURSEMENT OF FUNDS.** The governing board may enter into contracts and disburse funds as it deems appropriate. In exercising these powers the governing board shall comply with all of the statutory provisions which are applicable to the member districts.

5. **FINANCING OF VOCATIONAL PROGRAM.** The vocational program implemented pursuant to this agreement shall be financed by:

- a. The transfer by member districts to the governing board of state foundation aids received for the time each student participates in the joint program;
- b. Charging tuition when appropriate;
- c. Aids and reimbursements received by the governing board;
- d. Payments to the governing board by member districts based upon resident district student population as described in the by-laws of the governing board.

6. **SEPARATE BENEFITS FOR MEMBER DISTRICTS.** Nothing herein shall prevent any member district from applying separately for any benefits to which it may itself be entitled.

7. **ADDITION OF MEMBER DISTRICTS.** Other school districts may become parties to this agreement and may participate in the

activities of the governing board upon such terms and conditions as the parties hereto may approve.

8. WITHDRAWAL OF MEMBER DISTRICTS. Any member district may withdraw by resolution of its board of education and upon written notice given to the governing board. Such withdrawal shall become effective no sooner than six months after receipt of the notice or on June 30 after receipt of the notice, whichever is later. The governing board shall in accordance with its by-laws return to the withdrawing district its proportionate share of property and funds contributed to the joint program. Any state aids received by the withdrawing district after the date of withdrawal for students who attended the vocational center shall be forwarded to the governing board upon receipt thereof by the district.

9. DISSOLUTION. This agreement shall continue in force until the majority of the remaining member school districts shall mutually agree to terminate this agreement and dissolve the governing board. Upon dissolution of the governing board all of the property and remaining funds shall be divided among all remaining member districts. Distribution shall be determined on the basis of the resident student population of each district, the number of years of participation by each district, and the proportionate contributions made pursuant to this agreement by the districts.

MINNESOTA STATUTES 1969

Section 471.59 Joint Exercise of Powers.

Subd. 1. Agreement. Two or more governmental units, by agreement entered into through action of their governing bodies, may jointly or cooperatively exercise any power common to the contracting parties or any similar powers, including those which are the same except for the territorial limits within which they may be exercised. The agreement may provide for the exercise of such powers by one or more of the participating governmental units on behalf of the other participating units. The term "governmental unit" as used in this section includes every city, village, borough, county, town, and school district, and other political subdivision of this or any adjoining state, and any agency of the State of Minnesota or the United States.

Subd. 2. Agreement to state purpose. Such agreement shall state the purpose of the agreement or the power to be exercised and it shall provide for the method by which the purpose sought shall be accomplished or the manner in which the power shall be exercised. When the agreement provides for use of a joint board, the board shall be representative of the parties to the agreement. Irrespective of the number, composition, terms, or qualifications of its members, such board is deemed to comply with statutory or charter provisions for a board for the exercise by any one of the parties of the power which is the subject of the agreement.

Subd. 3. Disbursement of funds. The parties to such agreement may provide for disbursements from public funds to carry out the purposes of the agreement. Funds may be paid to and disbursed by such agency as may be agreed upon, but the method of disbursement shall agree as far as practicable with the method provided by law for the disbursement of funds by the parties to the agreement. Contracts let and purchases made under the agreement shall conform to the requirements applicable to contracts and purchases of any one of the parties, as specified in the agreement. Strict accountability of all funds and report of all receipts and disbursements shall be provided for.

Subd. 4. Termination of agreement. Such agreement may be continued for a definite term or until rescinded or terminated in accordance with its terms.

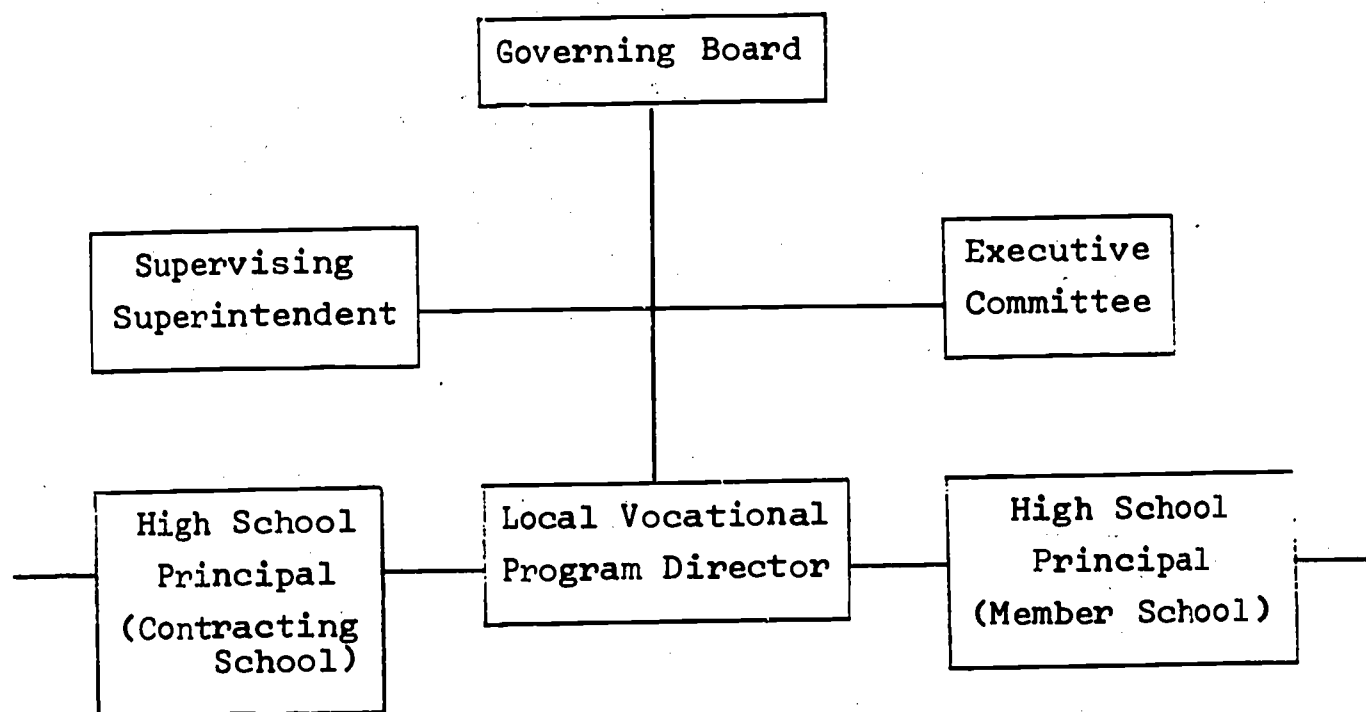
Subd. 5. Shall provide for distribution of property. Such agreement shall provide for the disposition of any property acquired as the result of such joint or cooperative exercise of powers, and the return of any surplus moneys in proportion to contributions of the several contracting parties after the purpose of the agreement has been completed.

Subd. 6. Residence requirement. Residence requirements for holding office in any governmental unit shall not apply to any officer appointed to carry out any such agreement.

Subd. 7. Not to affect other acts. This section does not dispense with procedural requirements of any other act providing for the joint or cooperative exercise of any governmental power.

(1943 c 557; 1949 c 448 s 1, 2, 3; 1961 c 662 s 1, 2;
1965 c 744 s 1-3)

TABLE V
ORGANIZATION CHART FOR VOCATIONAL CENTER



EXCERPT FROM THE MINNESOTA STATE PLAN FOR VOCATIONAL-TECHNICAL
EDUCATION (underlined portions are taken from the proposed
1971 amendments to the State Plan)

1.32-3 Director of Local Vocational Program

A local school district which does not have an area vocational-technical school may employ a vocational director to administer and supervise vocational programs and courses. In such cases, the vocational director shall be responsible for all vocational programs and personnel reimbursed from federal and state vocational funds. A qualified director shall hold a vocational certificate valid for this position.

Duties

Recruit teachers, coordinators and supervisors and recommend to the superintendent the appointment of all personnel under his supervision.

Prepare plans for new programs, expansion, building, facilities, equipment, and budget.

Provide for the effective articulation of all levels of programming within his district and as feasible in his service area.

Prepare brochures for general distribution; visit surrounding high schools, confer with school superintendents, principals, counselors and prospective students.

Provide pre-service and in-service teacher training; assist teachers in preparing a course of study and planned lessons; provide instructional supervision of students in the building.

Requisition and recommend purchase of equipment, supplies, instructional materials and other needed items for the effective operation of the vocational program.

Prepare vocational reports--financial, statistical and descriptive--required by the local board of education, the superintendent, the State Director and the State Board.

Promote good public relations through publications, speeches, news media and the use of advisory committees.

Periodically provide an evaluation of the effectiveness of the program by means of job placement, follow-up of students on the job and consultation with industries that are employing the students.

Qualifications

Shall have a current, valid vocational certificate which includes or has added to it the following qualifications:

A minimum of 15 quarter credits of professional course work in vocational education which is designed to develop adequate competencies in the following areas: (1) philosophy of vocational education, (2) organization and administration of vocational education, (3) leadership and management techniques, (4) coordination techniques, (5) methods of cooperative education.

Currently practicing as a vocational educator or in a business or industry management role.

6,000 hours of occupational experience beyond the learners level in a variety of occupations.

EXCERPT FROM THE MINNESOTA STATE PLAN FOR VOCATIONAL-TECHNICAL
EDUCATION (taken from the proposed 1971 amendments to the
State Plan)

3.0 State Vocational-Technical Education Programs

3.0-1 A vocational center can be reimbursed for vocational-technical programs offered to residents of the participating districts. Approval for developing a vocational center shall be based on:

1. A group of districts having signed a joint agreement based on Minnesota Public School Law 471.59 or on another legal basis for cooperation among districts.
2. Offering a minimum of five varied career clusters at the senior high school level including, but not limited to:

Advertising and Marketing Careers
Agri-Business Careers
Agriculture Production
Chemical Processing Careers
Child Development and Care Careers
Communication and Media Careers
Construction Careers
Data Processing and Accounting Careers
Education Careers
Electricity and Electronics Careers
Fashion and Apparel Careers
Foods Careers
Health Services Careers
Manufacturing Careers
Natural Resources and Environmental Careers
Office Careers
Public Service Careers
Recreation Careers
Sanitation and Housekeeping Careers
Transportation Service and Repair Careers

3. Each secondary program shall provide an opportunity for students to reach as many of the following objectives as meet his needs:

To explore occupations within a career cluster.
To prepare for employment immediately after completing the program.
To prepare for post-secondary career education.
To relate all basic education to individual career goals.

4. A certified vocational director shall be responsible for the program.

Federal and state monies shall be reimbursed to the center. Vocational center finances shall be kept separate from individual school districts.

LEGISLATIVE BILL: HOUSE FILE No. 459

AN ACT relating to education; public school classifications and definitions; amending Minnesota Statutes 1969, Section 120.05.

BE IT ENACTED BY THE LEGISLATURE OF THE STATE OF MINNESOTA:

Section 1. Minnesota Statutes 1969, Section 120.05, is amended to read:

120.05 (PUBLIC SCHOOLS.) Subdivision 1.

(CLASSIFICATION.) For the purpose of administration the state board shall classify all public schools under the following heads, provided the requirements in subdivision 2 are met:

- (1) Elementary,
- (2) Middle school,
- (3) Secondary
- (4) Vocational-center school,
- (5) Area vocational-technical school.

Subd. 2. (DEFINITIONS.) (1) Elementary school means any school with building, equipment, courses of study, class schedules, enrollment of pupils ordinarily in grades one through six or any portion thereof and staff meeting the standards established by the state board of education.

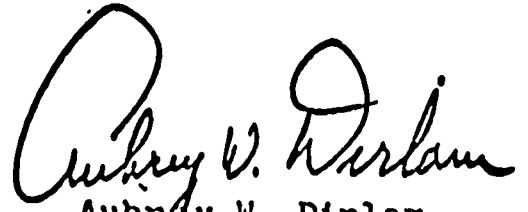
(a.) The state board of education shall not close a school or deny any state aids to a district for its elementary schools because of enrollment limitations classified in accordance with the provisions of subdivision 2, clause (1).

(2) Middle school means any school other than a secondary school giving an approved course of study in a minimum of three consecutive grades above fourth but below tenth with building, equipment, courses of study, class schedules, enrollment and staff meeting the standards established by the state board of education.

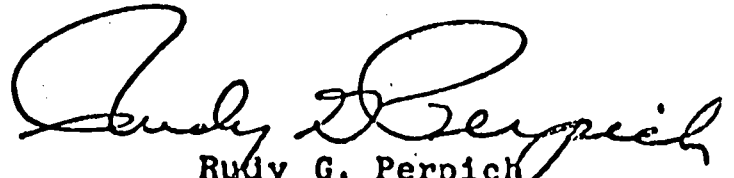
(3) Secondary school means school with building, equipment, courses of study, class schedules, enrollment of pupils ordinarily in grades seven through twelve or any portion thereof and staff meeting the standards established by the state board of education.

(4) A vocational center school is one serving a group of secondary schools with approved areas of secondary vocational training and offering vocational secondary and adult programs necessary to meet local needs and meeting standards established by the state board of education.

(5) An area vocational-technical school is a school organized according to section 121.21, and standards established by the state board of education.



Aubrey W. Dirlam
Speaker of the House of Representatives.



Rudy G. Perpich
President of the Senate.

Passed the House of Representatives this 2nd day of April
in the year of Our Lord one thousand nine hundred and seventy-one.




Edward A. Burdick
Chief Clerk, House of Representatives.

Passed the Senate this 31st day of March
in the year of Our Lord one thousand nine hundred and seventy-one.



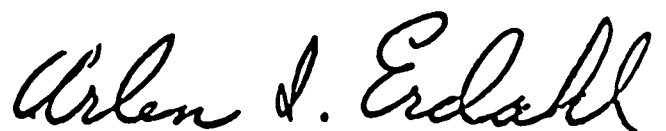
George G. Goodwin
Secretary of the Senate.

Approved April 12, 1971



Wendell R. Anderson
Governor of the State of Minnesota.

Filed April 12, 1971



Arlen I. Erdahl
Secretary of State.

SOURCES OF ADDITIONAL INFORMATION

THE ADVISORY COMMITTEE & VOCATIONAL EDUCATION, 1969. A description of the selection and use of a vocational advisory committee. American Vocational Association, 1510 H Street N.W., Washington, D.C. 20005

ESTABLISHING AND OPERATING A SECONDARY VOCATIONAL PROGRAM, 1970. A description of developing secondary vocational programs, whether in a comprehensive high school or secondary vocational center. Vocational-Technical Education Division, State Department of Education, St. Paul, Minnesota 55101

MINNESOTA STATE PLAN FOR VOCATIONAL-TECHNICAL EDUCATION (revised annually). An agreement between the Minnesota State Board for Vocational Education and the United States Office of Education, which identifies standards to be met when federal vocational funds and state matching funds are expended. Available from superintendent of your local school or the Vocational-Technical Education Division, State Department of Education, St. Paul, Minnesota 55101

REPORT OF THE MINNESOTA STATE ADVISORY COUNCIL FOR VOCATIONAL EDUCATION, 1970. The first annual report of the Minnesota State Advisory Council for Vocational Education -- recommends that educational policy be redirected toward education for living and for the world of work. Available from Enright & Associates, 555 Wabasha Street, Suite 201, St. Paul, Minnesota 55101

When surveying the communities for employment opportunities and for training stations, the following might be consulted:

- Minnesota Department of Manpower Services
- Minnesota State Department of Education
Vocational-Technical Education Division
- Local community organizations
- Public utilities companies
- Welfare agencies
- School personnel
- Labor unions
- Professional organizations
- Trade organizations
- Individual employers
- Telephone directory

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ABSTRACT

Of major importance to many married women seeking employment in Australia is the availability of part-time work. To describe the economic aspects of part-time employment for women, a review was made of statistics published by the Commonwealth Bureau of Census and Statistics and of research on part-time employment in overseas countries, and a preliminary survey was made of six Melbourne manufacturing firms employing part-time workers. Though the amount of research in this area was scarce, these features were noted: (1) Part-time employment is sought by many married women and the number of married women is increasing, (2) Few working mothers use child care centers, (3) Under certain conditions, employers may institute part-time employment, often with initial reluctance which later leads to greater acceptance of such arrangements, (4) Employers are introducing part-time employment for a variety of reasons, including relieving general manpower shortage, extending plant utilization, and retaining services of experienced employers who withdraw from full-time employment, and (5) Part-time work is likely to be a permanent and important feature of the labor force. Some definitions for part-time work and comparisons of working women in different countries are appended. (SB)



COMMONWEALTH OF AUSTRALIA

DEPARTMENT OF LABOUR AND NATIONAL SERVICE

WOMEN IN THE WORK FORCE

WOMEN IN THE WORK FORCE

This series of publications presents research findings, articles, statistical data and other information dealing with various aspects of women's employment and their role in Australian society. The series is prepared in the Women's Bureau of the Department of Labour and National Service.

The Department is interested in the developing role of women in the work force and is concerned with encouraging the best possible use of the talents and abilities of Australian women. Accordingly, this series is designed for those involved in personnel management, employer and employee organisations, and for education and training officers. It is also directed towards research workers and other organisations and individuals interested in the economic, industrial and social trends affecting the employment of women and girls.

No specific interval between issues is planned for the series; they will be published as results of research studies become available.

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| 1. Facts and Figures (replaced by No. 6) | | July 1967 |
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| 3. Night Work Restrictions | | June 1968 |
| 4. Married Women in Industry | | July 1968 |
| 5. Children of Working Mothers | | October 1968 |
| 6. Facts and Figures (revised) | | December 1968 |
| 7. Child Care Centres | | January 1970 |
| 8. Some Aspects of Part-Time Work | | September 1970 |
| 9. Changing Horizons | | October 1970 |

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Women in the Work Force Series
Booklet No. 8

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Some Aspects of
PART-TIME WORK

WOMEN'S BUREAU
DEPARTMENT OF LABOUR AND NATIONAL SERVICE

September, 1970

Melbourne

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INTRODUCTION

It is apparent that many married women with children will seek employment if employment is available which allows them to effectively combine their dual roles as housewives and workers. Whether employment is adequate in these terms depends largely on hours of work, location, availability of transport and so on as well as on whether appropriate child care arrangements can be made. Of major importance to many married women seeking employment is the availability of work for specific hours, in other words, of part-time employment.

The Women's Bureau, as a further contribution to questions affecting women and work, presents here a series of preliminary studies on part-time work. The material from these preliminary studies has also been used as the basis for a wider study now in progress on employer attitudes to part-time work.

This booklet highlights some economic aspects of part-time employment, particularly as it affects women, both in Australia and overseas.

The first part reviews statistics of part-time employment published by the Commonwealth Bureau of Census and Statistics (C.B.C.S.).

This is followed by the report of a preliminary survey of six Melbourne manufacturing firms employing part-time workers. The results suggest some features which may be of immediate interest to other employers facing labour shortages and seeking new sources of labour.

The third part reviews some research on part-time employment in overseas countries. It complements the Australian material by outlining findings in countries which apparently have had more experience of, and documented more research on, part-time employment.

Background:

The Australian Labour Market

The Australian labour market has been characterized during recent years by full employment with an increasing demand for labour.

It is estimated by the C.B.C.S. that from February 1967 to February 1970 the labour force increased from 4.94 million to 5.37 million, an average annual increase of some 140,000 persons. This increase has been accompanied by a consistently low percentage of unemployment — never more than 1.8 per cent of the labour force were unemployed throughout the three year period. From November 1969 to March 1970, statistics based on Commonwealth Employment Service transactions, show that the number of unemployed persons has continued to decrease, while vacancies have increased. In March and April 1970, there were more job vacancies than persons seeking employment.

One of the ways in which this increasing demand for labour is being met is by the growing participation of women, par-

6/ 7

WOMEN IN THE WORK FORCE

ticularly married women, in employment. This is discussed firstly in terms of the growth of the female workforce and secondly in terms of the participation of married women in the workforce.

The female labour force has increased greatly in absolute numbers in recent decades. In 1954, the female labour force numbered 845,400 while in February 1970 it was estimated to be 1,706,400. The extent of this increase is somewhat inflated because of the new criteria for the labour force applied in the 1966 Census.* Even so, the actual increase has been most significant. The size of the female labour force, as a percentage of the total labour force, is shown in Table 1.

TABLE 1:
Growth in Female Proportion of Labour Force, 1901-1970

Year	Female Labour Force as % of Total Labour Force
	%
1901	20.5
1954	22.8
1961	25.1
1966	29.5†
1970	31.8‡

† See first footnote page 8.

‡ Estimated February, 1970.

However, of more significance is the change which has taken place *within* the female labour force. In 1954, married women constituted only 30.5% of the female labour force, while today they are the predominant group. See Table 2.

The tendency for married women to become the predominant group within the female labour force intensified between

* It was estimated by the Commonwealth Statistician that approximately 117,000 more women in the 1966 Census have been included in the labour force than would have been included if the criteria of 1961 had been applied. See *Women in the Work Force*, No. 6, "Facts and Figures", 1968.

TABLE 2:
Growth in Proportion of Married Women in the Female Labour Force 1954-1970

Year	*Married Women Working as % of Total Female Labour Force
	%
1954	30.5
1961	38.3
1966	47.8†
1970	53.3‡

* Married means only those married women with husband present and excludes those who are widowed, divorced and permanently separated.

† See first footnote page 8.

‡ Estimated February, 1970.

1966 and 1970. It was estimated that between February 1969 and February 1970 the total labour force grew by 166,400 persons. At the same time, there was a slight increase in the number of females, other than married women, in the labour force. The estimated increase in the number of married women working between February 1969 and February 1970 was 69,800. Close to half of this increase represented those in part-time employment.

Thus the growth in the labour force of more than 166,400 persons in the year February 1969 to February 1970† has been brought about largely by the increased participation in the work force of married women, many of whom sought part-time rather than full-time employment. Part-time employment is evidently an important inducement to the woman worker with family responsibilities to re-enter employment.

Defining Part-time Work

One of the major difficulties in a discussion of part-time work is the absence of any universally accepted definition.

† It should be noted that this growth for 1969 was atypical in that it was far in excess of the average annual growth rate of some 140,000 persons experienced in recent years.

The International Labour Organization has defined part-time employment as being "Regular, voluntary work carried out during working hours distinctly shorter than normal".

However most countries do not regard this as being operational and there is no consensus of opinion as to what constitutes "working hours distinctly shorter than normal".

Consequently, it should be noted that particularly when discussing overseas patterns of part-time employment, discrepancies are likely to occur both because of the varying bases for the statistics and the varying definitions used.

A full discussion of the differing definitions adopted by various countries including Australia, and the difficulties which these pose for purposes of international comparisons is given in Appendix I.

Part 1: PART-TIME EMPLOYMENT IN AUSTRALIA

A REVIEW OF LABOUR FORCE ESTIMATES

AUGUST 1966 — FEBRUARY 1970

In 1969 the Commonwealth Bureau of Census and Statistics initiated a series of quarterly publications presenting estimates of the labour force which include, for the first time, data on part-time employment.* These estimates show that approximately 11 per cent of the Australian labour force works part-time. As might be anticipated women make up more than three-quarters of the part-time labour force, and most of these women are married.

The estimates make it clear that differences in working hours among married women, other women† and men are substantial. Since August 1966, the average working week of married women has been 32 hours or less. "Other women"† have worked an average of 35 to 36 hours, and men, in excess of 41 hours. Few women work overtime, whereas one-third of all male workers do. On the other hand, between one-quarter and one-third of all women work part-time. Four out of every ten married women who work do so on a part-time basis.

It is also apparent that almost all women working part-time do so from choice and not because of any lack of availability of full-time work.

* Part-time employees are those who usually work for less than 35 hours per week, and did so during a survey week.

† Includes never married, widowed, and divorced women.

The age pattern of part-time workers is of interest. Among men, students and retired persons predominate as would be expected, i.e., those less than 20 years and more than 65 years. Among the group of women who are not married (including single women, widows and divorcees), the predominant groups are those less than 20 years and those 45 to 54 years. This would seem to correspond to the student group for the young women, and perhaps the newly widowed in the older group. But among married women, nearly 60 per cent of the part-time workers are in the 25 to 44 age range. See Table 3.

TABLE 3:
Part-time Workers by Age, February 1970
('000s)

Age group (years)	Females		Total	Males	Total Persons
	Married	Other*			
15-19	†	23.0	25.2	25.0	50.1
20-24	21.3	12.3	33.6	11.9	45.5
25-34	88.5	8.3	96.8	14.5	111.3
35-44	108.5	7.8	116.3	10.0	126.3
45-54	77.9	14.8	92.7	12.4	105.1
55-59	23.4	9.4	32.8	7.5	40.3
60-64	8.7	†	12.5	11.8	24.3
65 and over	†	6.6	9.8	27.2	37.1
Total	333.9	85.8	419.7	120.4	540.1

* Includes never married, widowed, and divorced women.

† Less than 4,000.

Source: C.B.C.S. "Labour Force Estimates", Feb. 1970.

The industrial distribution of employed married women varies according to whether they work full-time or part-time. More than half of all married women in

agriculture, work part-time.* Similarly the service industries offer many opportunities for married women to undertake part-time employment. Almost half of the married women employed in community

Manufacturing industry which admittedly uses more capital equipment per worker than any other industry, offers least part-time work to married women employed. Only about one-sixth of the

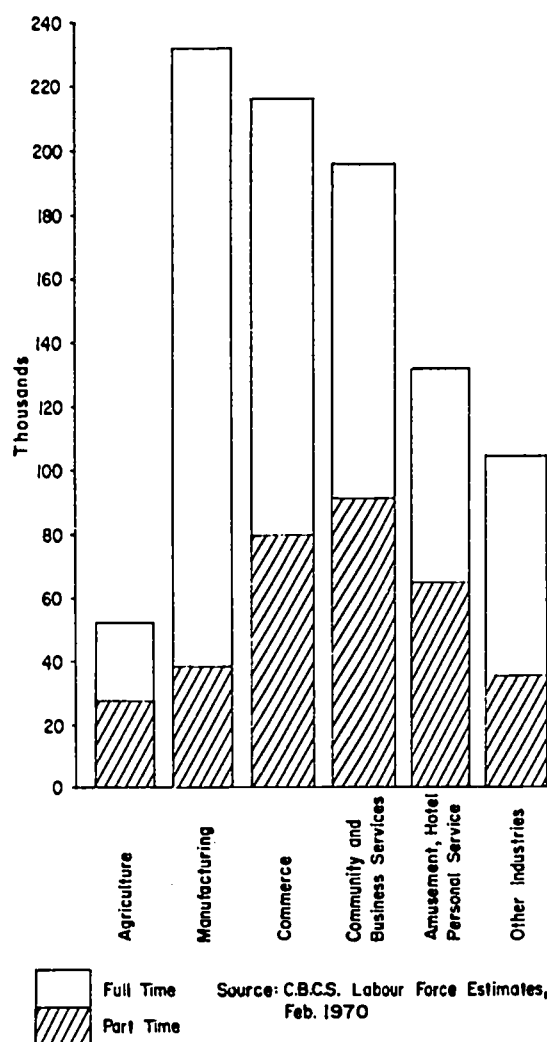


FIGURE 1:

Married Women Employed by Industry Groups in Australia, 1970

and business services (which includes education, health, hospitals, social welfare, and so on) and amusements, hotels and personal service, work part-time.

* Women in agriculture were particularly affected by the changed criteria of the 1966 Census.

married women employed in the manufacturing industry work part-time. Yet this industry is the largest employer of married women.

Another industry employing a substantial number of married women is

commerce. It offers relatively less part-time employment to its married women employees than any of the service industries. See Figure 1.

In the May 1969 quarterly survey the Commonwealth Bureau of Census and Statistics sought information as to whether mothers with children less than six years old, were engaged in full or part-time work.

Of the 205,500 mothers* with children under 6 years who were in the labour force, nearly three-quarters had only one child in this age range. However, of these mothers* with only one child under six years, more than half worked full-time (57.5 per cent).

Among the smaller group of working mothers* with two or more children under 6 years, this situation was reversed i.e., most were in part-time employment.

The total number of mothers* with children under six years employed on a part-time basis was 96,000.

* and fathers who were solely responsible for the care of young children.

SUMMARY

- About 11% of the Australian labour force works part-time and the majority of these part-time workers are women.
- The average number of hours worked by married women in the labour force is lower than the average number of hours worked by other women, and women on the whole work shorter hours than men.
- The male part-time worker is most likely to be less than 20 years or more than 65 years old; the married female part-time worker is most likely to be in the 25 to 54 age range.
- Almost all persons working part-time state that they prefer such work.
- Part-time employment is likely to be a permanent feature of the labour force with increasing numbers of married women seeking employment.
- Working mothers with two or more children under six years of age are more likely to be in part-time than in full-time employment; but the majority of working mothers with only one child under six work full-time rather than part-time.

Part 2: ASPECTS OF PART-TIME EMPLOYMENT IN SIX MANUFACTURING FIRMS

Scope of the Study

In October and November 1969 personal interviews were carried out by officers of the Department of Labour and National Service with the management of six manufacturing firms in Melbourne. The firms selected were known to employ workers on a part-time basis.

The aim of the study was to investigate the part-time employment arrangements in the firms and to determine the main reasons for the introduction of part-time work and whether trends noted in overseas studies could be discerned locally. (A review of some of the major trends in overseas countries is given in Part III of this report).

The study was carried out in one food manufacturing firm, two textile firms and three light engineering firms. The firms ranged in size from medium to large — employing between 150 and 650 persons.

In the context of this report the firms are identified as follows:

Firm A — food manufacturer

Firms B & C — textile manufacturers

Firms D, E & F — light engineering manufacturers.

Extent of Part-time Employment

At the time of the study the employers' experience with part-time employment appeared to have been for a relatively limited period. Four firms had been employing workers on a part-time basis for only a few months in 1969 and the other firms (Firms B and D) had been doing so continuously since 1964/65. The number of part-time employees in the firms surveyed varied from 5 in one firm to 79 in another. The two firms with the longest experience of part-time employment also employed most part-time workers. See Table 4.

TABLE 4:
Employment in Six Firms, 1969

Firm	Date*	Part-Time		Full-Time		Total	
		Females	Persons	Females	Persons	Females	Persons
A	1969	14 (14) [†]	14	367	618	381	632
B	1964	25 (21)	27	88	130	113	157
C	1969	4 (4)	5	211	236	215	241
D	1965	72 (72)	79	88	174	160	253
E	1969	15 (15)	15	168	611	183	626
F	1969	17 (‡)	17	155	284	172	301
Total		147 (126)	157	1,077	2,053	1,224	2,210

* Date of introduction of part-time employment.

† Number of married women shown in brackets.

‡ Number of married women not known.

From the limited data available no relationship between the size of the firm and the extent of part-time employment is apparent. However, the two largest firms, both employing more than 600 persons, employed only two per cent of their total employees on a part-time basis. In contrast, the firms with experience of part-time employment since 1964/65, made up 17 per cent and 31 per cent respectively of their total employment with part-time workers (Firms B and D).

In both of these firms, one textile and one light engineering, a substantial part of their total female employment was part-time. (22 per cent in Firm B and 45 per cent in Firm D). In all the other firms few of the female workers were employed part-time. There were male part-time workers in only three firms and these made up but a fraction of total male employment in each case.

As to the marital status of the female part-time worker, the trend observed in the Australian labour force statistics (see Part I, p. 10) was apparent in the six firms also. Between 78 per cent and 100 per cent of the female part-time employees were married women. Five of the firms indicated that their part-time employees were mainly younger married women under the age of 35 years, while the sixth indicated that married women over the age of 35 made up most of their part-time labour force. (This firm was one with experience of part-time employment since 1965).

Reason for Part-time Employment

All six firms stated that they introduced part-time employment because of an acute shortage of full-time labour. The employers in this study regarded

organizing part-time employment for married women as a logical means of solving their labour shortage.

The introduction of part-time employment was regarded as successful by five of the firms; the sixth firm had introduced part-time employment only four months previously and employed only five part-time workers out of a total employment of 241.

The availability of part-time employment did not appear to be influenced by seasonal factors; five of the six firms employed part-time workers throughout the year.

Child-care Arrangements

The child care arrangements made by working mothers in the six firms was of interest. Five firms indicated that it was their policy when recruiting part-time workers to ask whether they had young dependant children and what arrangements were being made for their care. The information obtained indicated that these working mothers relied on relatives, friends and neighbours to look after their pre-school aged children. Only occasionally were creches mentioned.

Three of the firms had considered opening a creche in their areas either alone, or in co-operation with other firms. Because of the problems associated with finding adequate care for young children, two of these firms employed mostly women whose children were at school.

Working Shifts and Hours

The part-timers in each of the six firms worked several hours, five days a week, with the exception of a few pensioners who were employed for only a couple of

days a week. There was a variety of individual arrangements as to starting and finishing times with morning, afternoon and evening shifts for part-time workers. In order to make greater use of capital equipment one firm had, in addition to the day shift, a "twilight" shift from 5 p.m. to 9 p.m. However, the most widespread arrangement for part-time employees was to work from 9 a.m. to 3.30 p.m., Monday to Friday. Some firms operated shorter shifts on Fridays to allow the women time for shopping.

Although there were variations in arrangements depending on the nature of the work, the scarcity of labour, the consideration given to the wishes of the part-time worker, and so on, most of the firms preferred to use their part-time employees on six to seven hour shifts daily.

Only the two firms with most experience of part-time employment had given consideration to a "split" shift scheme (one full-time shift performed by two part-time workers each working for four hours). Three of the firms were so flexible in organising the working hours of their part-time employees that individual arrangements were possible virtually.

Skill Characteristics and Training

The jobs occupied by the part-timers in the six firms of the manufacturing industry could be classified as unskilled and semi-skilled.

The part-timers usually commenced productive work immediately and had "on-the-job training" of a very simple nature. This was reported to be the case of five firms. Only one firm offered specific training of short duration for their part-timers as well as for their full-timers.

Two of the firms used their part-timers to provide relief in any of a number of jobs in their factories.

It was reported in two of the firms that the quality of the unskilled workers was higher among part-timers than among full-timers as the employers had a broader range of people from whom to select.*

Costs and Benefits of Part-time Work

Little has been done to measure quantitatively the advantages and disadvantages of part-time employment. The conclusions reached by the employers were for the most part based on subjective rather than objective measures.

The six firms said that the work performed by part-time female production workers was of the same type as that performed by full-time female production workers. One firm indicated that the full-timers had a tendency to get the "cream of the jobs".

Only two firms had objective evidence on the productivity of part-time workers, and their findings differed. One reported higher productivity, while the other found that part-time workers were less productive than full-time workers. However, the firm reporting lower productivity was also the firm which gave the pick of the jobs to full-time workers. Among the four firms without objective evidence, three shared the opinion that the part-timers probably achieved higher productivity, while the fourth thought that the lack of recent work experience of part-time workers resulted in these workers having lower productivity initially.

* This extra merit from part-time employment had not been anticipated by the two firms.

Opinions differed markedly on the question of absence rates of part-time workers. Only three employers had objective evidence on this question, and two of these showed higher absence rates and one, lower. Of the other firms, two thought there was no difference in absence rates between full and part-time workers and one thought they were lower among part-time workers.

On the question of labour turnover, three of the firms with some record on labour turnover, found that part-time workers were less likely to quit their job than full-time workers. Two of the other firms thought that part-timers had a slightly higher rate of turnover. Of the two firms with most experience of part-time employment, one reported lower turnover for part-time workers (based on evidence) and the other thought there was no difference.

The disadvantages caused by part-time employment can be summarized as extra administrative and other overhead costs which must be borne much to the same extent whether the work is part-time or full-time.

Four firms said part-time employment caused them some production difficulties. Inadequate utilization of capital equipment was regarded as a major disadvantage in one firm in which some costly machinery operated by part-time workers was utilized for only 27½ hours instead of 40 hours per week.

However, another firm set aside specific machines for part-time workers and found that the higher productivity of part-time workers offset the under-utilization of the machinery.

Another firm overcame the problem of under-utilization of machinery by

establishing a "twilight" shift, in addition to the usual day shift.

Wages, Holidays, and Sick Leave

With regard to pay, two of the firms treated the part-timers as casual workers and gave them a higher rate of pay than full-time workers but no fringe benefits. Another firm paid 12½% above the hourly rate of full-time workers and allowed in addition to that, some sick leave and holiday leave. The other three firms paid the award wages in proportion to the number of hours worked and allowed both sick leave and holiday leave on a proportionate basis. Two of these firms indicated they would also give long service leave to part-time workers, while the third did not consider anyone would stay long enough to qualify for this benefit.

Reaction from the Full-time Employees

The employers stated that there was little reaction from the full-time production workers to the introduction of part-time production work. Only one firm experienced initial antagonism, but this was temporary.

Attitudes of the Employers

The six employers tended to look on part-time employment as something temporary, which they hoped to dispense with as soon as the supply of full-time labour increased. All clearly stated that they would abolish part-time employment if full-time labour was readily available. Two of the firms indicated that they would rely on the natural turnover of labour to phase out part-time employment, if sufficient full-time labour became available.

SUMMARY

- Part-time employment was introduced in the six manufacturing firms as a result of difficulties faced in recruiting full-time staff.
- Among the six firms employing a total of approximately 2,200 persons, less than 200 persons were employed part-time.
- Almost all of the people employed part-time were married women.
- Morning, afternoon and evening shifts were worked on a part-time basis, but the most usual arrangement was a shift from 9 a.m. to 3.30 p.m. One firm arranged a "twilight" shift from 5 p.m. to 9 p.m.
- Few facts were available on productivity, turnover and absence rates and the opinions expressed on these issues tended to be divided.
- Pro-rata award wages and leave were available for part-time workers in three out of the six firms; casual rates, but no fringe benefits, in two firms; and above award hourly payments with some fringe benefits in the sixth firm.
- Employers tended to regard part-time employment as a temporary measure.

Part 3: PART-TIME EMPLOYMENT IN OVERSEAS COUNTRIES

Incidence of Part-time Work

The overall picture of part-time employment in overseas countries is still fragmentary: statistical material is limited, little research appears to have been undertaken, and as noted in the Introduction, the definition of part-time employment varies from country to country. (See also Appendix I). Despite these limitations, the International Labour Organization (I.L.O.) has reported that part-time employment is expanding in the developed countries, especially in Canada, the Federal Republic of Germany, the German Democratic Republic, the United Kingdom and the United States of America.

The I.L.O. report, "An International Survey on Part-time Employment" was published in the *International Labour Review*, 1963. The only other major international study on the subject is "Part-time Employment — its extent and its problems" carried out by Hallaire, under the auspices of the Organization for Economic Co-operation and Development (O.E.C.D.), published in 1968.

Some of the facts revealed on the incidence of part-time work, particularly amongst married female workers, were:

- in Canada, 14 per cent of the working women were part-timers (1961 Census);
- in Germany, the Census of 1966 showed that 18.2 per cent of women wage earners worked part-time;

- in Japan, 6.5 per cent of the permanently employed women workers worked part-time in 1968; and 90 per cent of the female part-time workers were married (1966);
- in Sweden, about one-third of the female employees worked part-time in 1966;
- in the U.K., 8 per cent of the total working population worked part-time, and 45 per cent of all married women who were "gainfully employed" worked part-time.
- in the U.S.A. one-quarter of the employed women worked on a part-time basis in non-agricultural industries in September 1969.

In almost all of the developed countries mentioned in the I.L.O. International Survey, the majority of part-time workers were women, and most of these, married women.

Growth in participation in part-time work by married women is only part of the story, for married women in many countries are making an increasing contribution to the labour force as a whole. A brief discussion on the increased labour force participation by married women in Australia, Canada, Japan, Sweden, the United Kingdom and the U.S.A. is given in Appendix II.

In countries with statistics relating to working women and their children, it was

shown that women workers with children were likely to form a substantial proportion of the part-time labour force. In the U.S.A. in 1961, about 50 per cent of the women working part-time had children under 18 years, and about 40 per cent had children under 6.

In Sweden in 1960, nearly 60 per cent of the part-time employed women had children under 16 years.

Reasons for Organising Part-time Work

The International Survey (1963) summarized the reasons given for introducing part-time employment by employers in various countries as follows:

"To counter manpower shortage in general, as well as to meet certain types of skill shortage."

In order to overcome the problem of labour shortage employers were willing to organize part-time employment, especially to attract married women. This has been the experience in Europe, Canada, Japan and the U.S.A.

In some cases it has been introduced where full-time workers have not been attracted because of disagreeable working conditions.

Another reason for introducing part-time employment is in situations where full-time employment is not justified by the volume and nature of the work, e.g., cleaners and telephone operators. In the retail trade, for example, part-time employment is organized in order to meet peak demands and workloads during the day or week.

Within industry it is reported that part-time work is sometimes organized by employers "in order to extend their plant

utilization, e.g. by adding an extra part-time evening shift on top of the normal workday" thus also decreasing the extent of overtime.

Yet another reason for introducing part-time employment is to retain the services of valuable skilled workers who no longer are prepared to work full-time.

Skill Characteristics and Training

It seems that part-time workers are to be found in all categories of skill. Nevertheless it should be noted that:

"There is little information on how the skill distribution of part-time workers compares with that of full-time workers, but there are indications that the proportion of unskilled workers among them is higher." (I.L.O. 1963)

However, two further points made in the report concerning the skill level of some of the people recruited for part-time positions should be noted. One is that employers are generally reluctant to train part-time workers for skilled work or work requiring a certain experience, and as a consequence part-time workers are often expected to have more extensive qualifications than full-time workers if they are to be engaged for such jobs. Another point cited is that part-time workers face keener competition within their occupational level because the supply of part-timers is larger than the demand.

In view of the fact that reports from many countries indicate that there is "A preponderance of unskilled or semi-skilled workers in the part-time labour force..." and bearing in mind that in

many countries "... the part-time labour force also includes a small but important segment of highly qualified persons in the technical and professional category", the I.L.O. Report concluded that:

"The part-time labour force tends to be centred at two extremes of the occupational pyramid, with a very thick layer at the bottom and a proportionately thin layer at the top."

Working Shifts and Hours

There are several different arrangements of part-time work, e.g. it may be worked either in half-days (mornings or afternoons) or in special daily shifts (mid-day or evenings), or on a limited number of full days each week. Where there is a scarcity of full-time labour, part-time workers may divide the working day between them, or be used on an additional evening shift.

Some specific examples of the shift arrangements reported in the I.L.O. survey are given below.

In Canada, part-time workers often work regular daily four-hour shifts, although some work full shifts at weekends. In the Federal Republic of Germany, part-time workers in industrial undertakings work between four and six hours within shifts, the early morning or mid-morning shift being favoured. In the U.K. and Sweden, it is rather common for part-time workers in manufacturing to work morning and afternoon sessions.

One inquiry conducted in February 1957 in the Netherlands, showed that almost half (46%) of the married women placed in employment in that month worked part-time. Of those placed in part-time employment, 40% worked half-

days the entire week, 43% worked half-days a few times a week and 17% worked a few full days during the week.

Wages, Holidays, Sick Leave

It is not easy to obtain a clear picture of the conditions of employment of part-time workers:

"Some labour legislation expressly covers them; some does not expressly exclude them but makes no specific provision for their special needs; some excludes them altogether, or does so if they work particularly short hours. The same is true of collective agreements..."

However:

"Basically, the wage rates of part-time workers seem to be the same as those of full-time workers, actual earnings being proportionate to the number of hours worked." (I.L.O. 1963)

This is the case in countries such as Canada, the Federal Republic of Germany, Italy, the Netherlands, Switzerland, Sweden, the U.K. and the U.S.A. In some cases, the part-time workers are reported to be paid more per hour, but receive few, if any, of the fringe benefits (i.e. they are paid casual rates). On the other hand, there are some cases where part-time workers receive lower wage rates than the full-time workers, e.g. some instances in Japan.

Many countries seem to apply the principle of equality between part-time and full-time workers — wages and fringe benefits are calculated proportionately to the number of hours worked. There are, however, exceptions to this.

Though there is little evidence on the actual wage systems for part-time employees (indeed these would vary greatly

even within the one country), the I.L.O. in a report "Women Workers in a Changing World", laid down what it considered appropriate guidelines to be followed in assessing the remuneration of part-time employees.

"All appropriate steps should be taken to ensure that, to the maximum extent practicable, workers employed on a part-time basis —

- (a) receive proportionately the same remuneration and enjoy the same basic conditions of employment as workers employed on a full-time basis;
- (b) are granted rights corresponding to those of workers employed on a full-time basis as regards holidays with pay, sick leave and maternity leave subject to the same eligibility requirements; and
- (c) are entitled to adequate and appropriate social security protection." (I.L.O. 1964)

However, as shown above, there is a great deal of variation in the methods of assessing wages and fringe benefits of part-time employees.

Child Care Arrangements

Studies in Australia, Canada, the United Kingdom and the U.S.A. show that probably less than ten per cent of children under six years with a working mother are placed in a creche, day nursery, or other type of child care centre, while the mother works.

From the limited evidence available it is apparent that mothers with part-time jobs also rely mainly on relatives, neighbours and friends rather than child care centres to care for their children while they work.

Attitudes Towards Part-time Work

It appears in most of the studies reported that employers somewhat re-

luctantly have adopted part-time employment during severe labour shortages.

"The individual employer... is still likely to regard part-time workers as an expedient, as a second best solution to his problems, as a relatively difficult means to an end, as useful but not by any means ideal." (I.L.O. 1963)

However, there was some evidence to suggest that although the introduction of part-time work is often seen as an expedient initially, both tight labour market conditions and experience with part-time employment tend to change the attitudes of employers to part-time work in a positive way.

"A recent inquiry of the German Employers' Confederation in some 70 undertakings in industry and commerce, showed that despite initial reluctance and some difficulties at the outset, the experience of utilising part-time workers had been generally favourable and had influenced the attitude of a good many of the employers concerned." (I.L.O. 1963)

With regard to the attitudes of full-time employees towards their colleagues who work part-time, Hallaire (1968) reports on the outcome of discussions held with trade unions and employers associations as well as with management employing part-time staff on the question of psychological difficulties arising from the integration of part-timers with full-time shifts in the following ways:

"We would draw the tentative conclusion that the full-time worker willingly accepts part-timers in the firm on the express condition that he himself gets direct or indirect benefits, or at any rate that the extra personnel are subject to the same limitations as himself."

The arguments against part-time employment advanced by the employers overseas are mainly in terms of higher costs. It is evident that many of the dis-

advantages associated with cost factors cited by employers reflect personal opinions based on assumption rather than on proven facts. Fixed management expenses, social security charges and vocational training, represent the main cost factors mentioned by the employers overseas.

In addition to these quantitative economic factors, psychological difficulties within the enterprise, technical difficulties, risk of upsetting the employment market and difficulties with the unions should be taken into account, it has been suggested, when estimating the economic cost of part-time employment.

CONCLUSION

The principal drawback in describing part-time employment adequately either overseas or in Australia, derives from the fact that it has been relatively neglected as an area of research.

"There is recognition of the need for part-time employment in certain types of work and there is a willingness to experiment with it in a widening range of occupations, but on the whole most replies (from employers) suggested a considerable amount of employer scepticism in respect of the part-time arrangements." (I.L.O. 1963)

More research is obviously needed on a wide range of questions associated with part-time employment. However, the studies carried out to date do suggest some features which are worth noting. These are:—

1. Part-time employment is sought by many married women and the number of married women working is increasing.
2. Studies show that few working mothers use child care centres.
3. Employers, under certain conditions, may institute part-time employment, often with initial reluctance, but

some experience of part-time employment usually leads to a wider acceptance of the advantages of such arrangements.

4. Some of the reasons employers give for introducing part-time employment include:
 - to relieve a general manpower shortage
 - to overcome specific skill shortages
 - to perform particular sorts of work, e.g., either in peak periods or in jobs requiring labour at set times such as cleaning and canteen work
 - to extend the plant utilization and
 - to retain the services of experienced employees who withdraw from the full-time labour force for various reasons.
5. As married women are likely to continue to seek employment, and in particular part-time employment, part-time work is likely to be a permanent and important feature of the labour force.

Appendix I: DEFINING PART-TIME WORK

Part-time Work — Some Definitions

One of the major difficulties in a discussion of part-time work is the absence of any universally accepted criteria by which to define it.

One example of the difficulties in interpretation which can arise when one set of information is to be compared with another which has not been obtained by precisely the same method can be illustrated by the Australian Census material of 1961 and 1966.*

In 1961, the person completing the Census form decided for himself whether or not he was "engaged" or "usually engaged" in an industry, business, profession, trade or service at the time of the Census. In effect most part-time workers were excluded.

In 1966, four specific questions were asked which effectively determined whether or not the person was part of the work force, e.g. "Did the person do any work at all last week for payment or profit?" In this way, most part-time workers were included within the definition of the work force.

The International Labour Organisation (I.L.O.) defined part-time employment as: "Regular, voluntary work carried out during working hours distinctly shorter than normal." However, the I.L.O. definition is theoretical rather

than practical as there is no consensus of opinion as to what constitutes "working hours distinctly shorter than normal."

The Commonwealth Bureau of Census and Statistics accepts as a working definition of a part-time employee "a person who usually works less than 35 hours a week and did so during a survey week". Therefore, in **Australia**, people who work $\frac{7}{8}$ ths or less of the usual 40 hour working week are regarded as being part-time workers.

Canada and the **United States** also define part-time employment as work for less than 35 hours during a survey week. In **Japan**, it is defined as work for less than 34 hours per week. In the **United Kingdom**, the criteria is "employment ordinarily involving service for not more than 30 hours a week."

The accepted definition in **New Zealand** is employment for less than three-quarters of the ordinary working hours of the industry in question. Thus, in an industry with a 40-hour week, only those working less than 30 hours per week would be considered part-time workers.

A detailed study on part-time employment sponsored by the Organisation for Economic Co-operation and Development (O.E.C.D.), was undertaken by Jean Hallaire. He concluded that an ideal definition of part-time employment should meet the following criteria, namely that the employment in question is:

* For more detail see *Women in the Work Force* No. 6 "Facts and Figures" 1968.

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- (i) regular and stable work (in contrast to casual or seasonal work);
- (ii) voluntary work (the shorter working hours are deliberately chosen by the person concerned); and
- (iii) work in which the total working hours are appreciably shorter than normal (excluding shorter hours caused by the inherent characteristics of some jobs).

This means, in effect, that Hallaire endorses the I.L.O. definition.

How does the definition adopted by the Statistician in Australia for estimating the size of part-time employment, (covering those persons usually working less than 35 hours weekly and who did so during a survey week) compare with that proposed by Hallaire?

Firstly, Hallaire would exclude casual and seasonal workers from part-time employment statistics. In the Australian definition, if a person usually works less than 35 hours and did so during the survey week he is classified as a part-time worker. That is, the basis here is in terms of the actual weekly hours worked, not in terms of the usual daily, monthly, or yearly hours worked. Thus some casual and seasonal workers are included in the Australian statistics.

Secondly, Hallaire would exclude those persons whose shorter working week was not deliberately sought by the worker. Among the Australian workers who usually worked less than 35 hours weekly and did so during the survey week, some 4% in the February 1970 Labour Force survey stated that the short hours were due to a "lack of work".

This 4% in the Australian statistics for part-time employment would be excluded if Hallaire's definition were accepted.

Thirdly, Hallaire states that part-time work is that in which the total working hours are appreciably shorter than normal and excludes from part-time employment those jobs where the shorter hours are caused by inherent characteristics of the job. The Statistician notes that included in the Australian part-time statistics are "Some school teachers who were classified according to standard hours not actual hours worked." Thus some persons employed full-time in their profession have been included in the part-time statistics in Australia.

If Hallaire's definition represented the yardstick for part-time employment, then the official Australian statistics would be somewhat inflated by the inclusion of the group discussed above. However, definitions based on hours worked per week are at least operational and most countries describe part-time employment in similar terms.

So, it should be noted, that when discussing overseas patterns of part-time employment, discrepancies are likely to occur because of the varying definitions used.

In the first section of this report, reviewing part-time employment statistics for Australia, the definition adopted by the Commonwealth Statistician applies.

In the second section, covering a study on part-time employment in six Melbourne manufacturing firms, the definition adopted was "employment for less than the usual hours worked per week in this firm."

In the third section, which highlighted some features of part-time employment in overseas countries, the definition varied according to the country, as indicated above.

Appendix II: MARRIED WOMEN WORKING

While comparisons among countries are difficult because of the varying bases for the collection of statistics, nevertheless it appears in Australia, Canada, Sweden, the United Kingdom and the

United States of America that the female worker is playing an increasingly major role in the composition of the total labour force (See Table 5). In Japan, approximately 40 per cent of the total labour

TABLE 5:
Married Women Working

Country	Year	Female Labour Force as % of Total Labour Force	Married Female* Labour Force as % of Total Female Labour Force	Participation† Rate of Married Women
Australia	1961	25.1	38.3	17.3
	1966†	29.5	47.8	26.6
	Feb. 1970 (Est.)	31.8	53.3	Approx. 33.0
Canada	1962	27.2	48.4	21.6
	1967	30.7	53.3	28.3
Japan	1962	40.3	24.4	n.a.
	1966	39.8	35.9	n.a.
Sweden	1960	29.8	n.a.	26.3
	1965	33.6	n.a.	33.1
U.K.	1961	34.5	52.8	n.a.
	1965	35.1	54.6	44.5
	1967	35.8	56.5	n.a.
U.S.A.	1960	33.3	54.0	31.7
	1967	36.6	58.0	37.8

* In Canada, Japan, Sweden, the U.K. and the U.S.A., this percentage is an expression of the number of married women working as against all women working (i.e., it excludes those women who though unemployed, are in the labour force).

† In Australia, labour force participation rates are based on the population 15 years and over, in the U.K., on the population 16 years and over, in the U.S.A., 14 years and over prior to 1967 and 16 years and over after 1967.

‡ Note changed definition of work force — p. 8.

n.a. — not available

Source documents for Table 5.

Full details of source documents are shown in the bibliography under the authorship of the following:

- Australia — (i) Department of Labour and National Service, Australia, 1968, pp. 11, 29.
(ii) Commonwealth Bureau of Census and Statistics, Feb. 1970.
- Canada — Department of Labour, Canada, 1968. p. 5.
- Japan — (i) Akamutsu, 1969, p. 19.
(ii) Ministry of Labour, Japan, 1968, p. 11.
- Sweden — The National Labour Market Board.
- United Kingdom (i) Hunt, 1968.
(ii) Pinder, 1969, pp. 552-573.
- United States of America (i) Department of Labor, U.S.A., 1968, pp. 1, 4.
(ii) Department of Labor, U.S.A., 1969, pp. 23, 26.
(iii) Department of Labor and Statistics, U.S.A., 1969, p. 6.

force are female and this proportion appears to have remained stable for a number of years.

In all of the above countries the proportion of married women working has increased. In the early 1960s married women made up almost half of the women workers in Canada, the United Kingdom and the U.S.A. By the end of the 1960s Australia was also in this position.

Because the bases for calculating participation rates vary (e.g. based on persons 14 years and older in U.S.A. prior to 1967 and 16 years and older after 1967, 15 years and older in Australia and 16 years and older in the

U.K.), there are also difficulties in trying to compare the work force participation rates of married women. However, within countries where statistics are available there appears to be a growth in work force participation rates of married women (Australia, Canada, Sweden and the U.S.A.). In 1965 in the United Kingdom, 44.5 per cent of all married women, 16 years and older, were employed; in 1968 in the U.S.A., 37 per cent of all married women 16 years and older were employed; and in Australia, approximately 33 per cent of all married women 15 years and older were in the labour force according to the February 1970 estimates.

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- (3) *Women Workers in a Changing World: Employment of Women with Family Responsibilities*, Geneva 1964.

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